

## ANNEXURE A Risk Analysis

Risk No.	Description of Risks	Pre-Mitigation Risk Level	Mitigating Actions for Risks	Post Mitigation Risk Level
<b>1</b>	<b>Time Risk</b>			
A	Contract not in place at the expected time.	Med	Expedite process by having a time schedule in place for tracking and monitoring progress.	Low
<b>2</b>	<b>Service Provider Risks</b>			
A	Failure to respond within 60minutes	High	The supplier shall provide vehicles that are appropriate and meet the required high speed performance standards	Low
B	Failure to ensure proper management and control of the animals on Eskom properties	High	Service provider to only supply suitably qualified and competent technicians to execute tasks	Low
C	Failure to provide necessary equipment required to execute work	High	Service provider to provide proof of ownership of necessary equipment	Low
<b>2</b>	<b>Cost Risks</b>			
A	<i>Contractor</i> fail to submit a financially viable tender.	Med	During negotiations a strategic and systematic approach must be followed to reach a financially acceptable agreement between both parties.	Low
D	Cost increase	Med	Provide plan for unforeseen conditions	Low
<b>3</b>	<b>Scope Risks</b>			
B	<i>Contractor</i> not familiar with Tutuka plant.	Low	<i>Contractor</i> to visit site before acceptance of contract.	Low

C	Contractor not executing scope of work as per plan	Medium	Enforcing NEC3 Term Services Contract clauses.	Low
4	<b>Safety, Health, Environmental and Quality Risks</b>			
A	Non-compliance to Eskom Life Saving Rules and Safety requirements and regulations.	High	Induction of <i>Contractors</i> and issuing of the Eskom policies and procedures.	Low
B	Non-compliance to Eskom environmental standards, requirements and RSA legislation.	High	issuing of penalty cards for non-compliance to Eskom & Environmental legislation requirements.	Low
D	Poor quality of work done	High	Complete job cards for each work done	Low
6	<b>Eskom Risk</b>			
A	Delayed access to Eskom premises	High	Upon approval of the safety file and completion of the necessary induction, Eskom to issue the successful bidder with the necessary access cards for ease of access to site in case of emergencies	Low